BOARD OF MANAGEMENT
Audit and Risk Committee

Tuesday 3 March 2026 at 5.00pm **Room K-TO-624, Kingsway Campus** (MS Teams option available)

AGENDA

1.	**WELCOME**		
2.	**APOLOGIES**		
3.	**DECLARATIONS OF CONNECTION & INTEREST**		
4.	**MINUTE OF THE PREVIOUS MEETINGS** A&R Meeting & Joint A&R/F&I Meeting – 2 December 2025	Paper A for approval	
5.	**MATTERS ARISING**	Paper B for noting	
6.	**HEFESTIS CYBER SECURITY & MATURITY REPORT**	Paper C for information	DR
7.	**INTERNAL AUDIT**		
	7.1 Digital Strategy Audit Report	Paper D for approval	HL
	7.2 2025/26 Progress Report	Paper E for information	HL
	7.3 Follow Up Summary	Paper F for information	NA/ST
8.	**D&A RESPONSE TO SFC GOOD GOVERNANCE REPORT**	Paper G for approval	ST
9.	**STRATEGIC RISK REGISTER**		
	(i) Risk Register Update	Paper H for approval	ST
	(ii) Strategic Risk Register		
10.	**DATA REPORTING**	Verbal update	ST
11.	**EXTERNAL AUDIT**	Verbal update	MS

12. **DATE OF NEXT MEETING** – Tuesday 2 June 2026 at 5.00pm in Room K-TO-624, Kingsway Campus.