BOARD OF MANAGEMENT

Tuesday 17 March 2026 at 5.00pm in Room A-IS-103 Arbroath Campus

AGENDA

1.	**WELCOME**		
2.	**APOLOGIES**		
3.	**DECLARATIONS OF INTEREST OR CONNECTION**		
4.	**MINUTE OF LAST MEETING – 9 DECEMBER 2025**	Paper A for approval	LO
5.	**MATTERS ARISING**	Paper B for approval	LO
6.	**NATIONAL ACTIVITY UPDATE**	Verbal update	LO
7.	**INFRASTRUCTURE VISION UPDATE**	Paper C for information	SH/ST
8.	**FINANCE ITEMS** 8.1 Financial Sustainability 8.2 Financial Strategy 8.3 Finance & Infrastructure Committee Management Accounts(for information only)	 Verbal update Paper D for approval Paper E for noting only	 SH NA
9.	**STRATEGIC ITEMS** 9.1 Strategic Projects Update	 Paper F for information	 JG
10.	**STUDENTS' ASSOCIATION REPORT**	Paper G for information	CP/AL
11.	**PRINCIPAL'S REPORT**	Paper H for information	SH
12.	**NATIONAL BARGAINING UPDATE**	Paper I for information	ST
13.	**GOVERNANCE ITEMS** 13.1 Board Development Arrangements 13.2 SFC Report on Expectations of Good Governance 13.3 Strategic Risk Register 13.4 Membership Update 13.5 Board, Committee & Development Meeting Calander 2026/2027 13.6 Board Metrics	 Paper J for discussion Paper K for approval Paper L for approval Paper M for approval Paper N for approval Paper O for information	 LO ST ST ST ST
14.	**MINUTES OF COMMITTEE MEETINGS** 14.1 Learning, Teaching & Quality – 11 Feb 2025 14.2 People, Culture & Wellbeing 19 Feb 2026 14.3 Finance & Infrastructure – 24 Feb 2026 14.4 Audit & Risk - 3 March 2026	Paper P for information	LO
15.	**CORRESPONDENCE**	Paper Q for information	
16.	**DATE OF NEXT MEETING** Tuesday 16 June 2026 at 5.00pm Room K-TO-226, Kingsway Campus		
	Board Development Session June 2026 tbc 3.00pm – 7.00pm		