

BOARD OF MANAGEMENT

Joint Audit & Risk, and Finance & Infrastructure Committee



Tuesday 2 December 2025 in room **K-TO-226** Kingsway Campus
(MS Teams option available)

4.00pm (please note early start time)

AGENDA

- 4:00** **Audit & Risk Committee Members Independent Meeting with Auditors**
- 4:30** **Audit & Risk Committee Meeting**
- 1.** **WELCOME**
- 2.** **APOLOGIES**
- 3.** **DECLARATIONS OF INTEREST & CONNECTION**
- 4.** **MINUTE OF AUDIT & RISK COMMITTEE – 23 September 2025** Paper A for approval
- 5.** **MATTERS ARISING** Paper B for information
- 6.** **AUDIT & RISK COMMITTEE ANNUAL REPORT TO THE BOARD** Paper C for approval HH
- 7.** **INTERNAL AUDIT**
- 7.1. Student Activity Paper D for approval HL
- 7.2. Student Support Funds Paper E for approval HL
- 7.3. Follow-up Summary Paper F for information NA/ST
- 8.** **DATA REPORTING** Verbal update ST
- 9.** **STRATEGIC RISK REGISTER** Paper G for approval ST
- 9.1. Cover Paper
- 9.2. Strategic Risk Register
- 10.** **DATE OF NEXT MEETING**
- Tuesday 3 March 2026, K-TO-624 Kingsway Campus

Close of Audit & Risk Committee Business

5:15 Joint Audit & Risk / Finance & Infrastructure Committee Meeting

11. AUDIT LESSONS & IMPROVEMENT PLANNING UPDATE Paper H for information NA

12. ANNUAL ACCOUNTS

12.1.	Internal Audit Annual Report	Paper I for approval	HL
12.2.	Draft Forvis Mazars Annual Audit Report	Paper J for approval	MS
12.3.	Draft Financial Statements year ended 31 July 2025 (Not for disclosure)	Paper K for approval	NA
12.4.	Draft Letter of Representation (page 58, paper J)	Verbal update	NA

Close of Joint Audit & Risk/Finance & Infrastructure Committee Business

FINANCE & INFRASTRUCTURE COMMITTEE MEETING

13. WELCOME

14. APOLOGIES

15. DECLARATIONS OF INTEREST & CONNECTION

16. MINUTES OF PREVIOUS MEETING – 9 September 2025 Paper L for approval

17. MATTERS ARISING Paper M for noting

18. FINANCE

18.1.	Financial Sustainability	Paper N for discussion	SH
18.2.	2025/26 Budget Update Report	Paper O for information	NA
18.3.	Budget Monitoring Report at 31 October 2025	Paper P for information	NA
18.4.	Draft Tuition Fees 2026/27	Paper Q for approval	NA

19. INFRASTRUCTURE

19.1.	Infrastructure Vision Update	Paper R for information	SH
19.2.	Estates Update	Paper S for information	BG

20. PROCUREMENT

20.1.	Annual Procurement Report	Paper T for approval	NA
20.2.	Procurement Update	Paper U for approval/noting	NA
20.3.	Procurement Strategy	Paper V for approval	NA

21. STRATEGIC RISK REGISTER

21.1.	Strategic Risk Register	Paper W for discussion	ST
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22. SUPPORT SERVICES REPORT Paper X for information NA

23. DATE OF NEXT MEETING - Tuesday 24 February 2026, K-TO-624, Kingsway Campus