# logo_colourBOARD OF MANAGEMENT

**Audit and Risk Committee**

Tuesday 23 September 2025 at 5.00pm **Room K-TO-624, Kingsway Campus** (MS Teams option available)

**AGENDA**

|  |  |  |  |
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|  | **WELCOME** |  |  |
|  | **APOLOGIES** |  |  |
|  | **DECLARATIONS OF CONNECTION & INTEREST** |  |  |
|  | **MINUTE OF THE PREVIOUS MEETING** – 3 June 2025 | Paper A for approval |  |
|  | **MATTERS ARISING** | Paper B for noting |  |
|  | **INTERNAL AUDIT**   * 1. Internal Audit Follow-Up Report   2. 2024/25 Progress Report   3. 2025/26 Draft Audit Plan   4. Progress Report – Procurement & Creditors   5. Follow Up Summary | Paper C for approval  Paper D for information  Paper E for approval  Paper F for information  Paper G for information | HL  HL  HL  NA  NA/ST |
|  | **ANNUAL DATA PROTECTION COMPLIANCE REPORT** | Paper H for information | ST |
|  | **FINANCIAL GOVERNANCE REFLECTION / UPDATE** | Paper I for information | ST/NA |
|  | **STRATEGIC RISK REGISTER**   1. Risk Register Update 2. Strategic Risk Register | Paper J for approval | ST |
|  | **EXTERNAL AUDIT**   1. Audit Assurance Response | Verbal update  Paper K for approval | MS  ST |
|  | **DATE OF NEXT MEETING** – Tuesday 2 December 2025 (Joint meeting with Finance & Infrastructure Committee) at **4.00pm** in Room K-TO-226, Kingsway Campus. | | |