**BOARD OF MANAGEMENT**

**Tuesday 30 September 2025 at 5.00pm**

**in Room A-IS-103 Arbroath Campus (MS Teams option available)**

**AGENDA**

**16:30- Arrival with Tea, Coffee, and Biscuits (Meeting to commence at 5:00pm)**

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|  | **WELCOME**  |
|  | **APOLOGIES** |  |  |
|  | **DECLARATIONS OF INTEREST OR CONNECTION** |  |  |
|  | **MINUTE OF LAST MEETING – 17 JUNE 2025** | Paper A for approval | LO |
|  | **MATTERS ARISING** | Paper B for approval  | LO |
|  | **NATIONAL ACTIVITY UPDATE** | Verbal update | LO/SH |
|  | **INFRASTRUCTURE VISION UPDATE** | Paper C for Information | SH |
|  | **STRATEGIC ITEMS*** 1. Board Development Day
	2. 2030 Strategy Launch
	3. Strategic Projects Update
 | Verbal updatePaper D for informationPaper E for information | LOSHJG |
|  | **STUDENTS’ ASSOCIATION REPORT** | Paper F for information | CP/AL |
|  | **PRINCIPAL’S REPORT**  | Paper G for information | SH |
|  | **NATIONAL BARGAINING UPDATE** | Paper H for information | ST |
|  | **FINANCE ITEMS*** 1. Financial Sustainability & Savings Planning
	2. 2025/26 Draft Budget
	3. Financial Forecast Return (FFR)
	4. Finance & Infrastructure Committee End of Year Forecast (for information only)
 | Paper I for discussionPaper J for approvalPaper K for approvalPaper L for noting only | SH/STNA/STNA/ST-  |
|  | **GOVERNANCE ITEMS*** 1. Membership Update
	2. Financial Governance Reflection
	3. Strategic Risk Register
	4. Board Metrics
 | Paper M for informationPaper N for informationPaper O for approvalPaper P for noting | STST/NASTST |
|  | **MINUTES OF COMMITTEE MEETINGS** * 1. Learning, Teaching & Quality – 27 August 2025
	2. People, Culture & Wellbeing – 4 Sept 2025
	3. Finance & Infrastructure – 9 Sept 2025
	4. Audit & Risk – 23 Sept 2025 (verbal update)
 | Paper Q for information | LO |
|  | **CORRESPONDENCE**  | Paper R for information | LO |
|  | **REVIEW OF GOVERNANCE PROFESSIONAL ARRANGEMENTS** | Paper S for approval | LO/SH |
|  | **DATE OF NEXT MEETING** Tuesday 9 December 2025 at 10.00am in Room K-TO-226, Kingsway Campus followed by Board Christmas Lunch |
| **Dates to note:** | **Thursday 23 October 2025 3.00pm – Board Development Workshop, Kingsway Campus****Friday 31 October 2025 – 2.00pm Graduation, Caird Hall** |