**BOARD OF MANAGEMENT**

**Tuesday 30 September 2025 at 5.00pm**

**in Room A-IS-103 Arbroath Campus (MS Teams option available)**

**AGENDA**

**16:30- Arrival with Tea, Coffee, and Biscuits (Meeting to commence at 5:00pm)**

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|  | **WELCOME** | | | |
|  | **APOLOGIES** | |  |  |
|  | **DECLARATIONS OF INTEREST OR CONNECTION** | |  |  |
|  | **MINUTE OF LAST MEETING – 17 JUNE 2025** | | Paper A for approval | LO |
|  | **MATTERS ARISING** | | Paper B for approval | LO |
|  | **NATIONAL ACTIVITY UPDATE** | | Verbal update | LO/SH |
|  | **INFRASTRUCTURE VISION UPDATE** | | Paper C for Information | SH |
|  | **STRATEGIC ITEMS**   * 1. Board Development Day   2. 2030 Strategy Launch   3. Strategic Projects Update | | Verbal update  Paper D for information  Paper E for information | LO  SH  JG |
|  | **STUDENTS’ ASSOCIATION REPORT** | | Paper F for information | CP/AL |
|  | **PRINCIPAL’S REPORT** | | Paper G for information | SH |
|  | **NATIONAL BARGAINING UPDATE** | | Paper H for information | ST |
|  | **FINANCE ITEMS**   * 1. Financial Sustainability & Savings Planning   2. 2025/26 Draft Budget   3. Financial Forecast Return (FFR)   4. Finance & Infrastructure Committee End of Year Forecast (for information only) | | Paper I for discussion  Paper J for approval  Paper K for approval  Paper L for noting only | SH/ST  NA/ST  NA/ST  - |
|  | **GOVERNANCE ITEMS**   * 1. Membership Update   2. Financial Governance Reflection   3. Strategic Risk Register   4. Board Metrics | | Paper M for information  Paper N for information  Paper O for approval  Paper P for noting | ST  ST/NA  ST  ST |
|  | **MINUTES OF COMMITTEE MEETINGS**   * 1. Learning, Teaching & Quality – 27 August 2025   2. People, Culture & Wellbeing – 4 Sept 2025   3. Finance & Infrastructure – 9 Sept 2025   4. Audit & Risk – 23 Sept 2025 (verbal update) | | Paper Q for information | LO |
|  | **CORRESPONDENCE** | | Paper R for information | LO |
|  | **REVIEW OF GOVERNANCE PROFESSIONAL ARRANGEMENTS** | | Paper S for approval | LO/SH |
|  | **DATE OF NEXT MEETING** Tuesday 9 December 2025 at 10.00am in Room K-TO-226, Kingsway Campus followed by Board Christmas Lunch | | | |
| **Dates to note:** | | **Thursday 23 October 2025 3.00pm – Board Development Workshop, Kingsway Campus**  **Friday 31 October 2025 – 2.00pm Graduation, Caird Hall** | | |