**BOARD OF MANAGEMENT**

Tuesday 12 December 2023 **at 10.00am, Seminar Room 5, Arbroath Campus (followed by Board Christmas lunch)**

**AGENDA**

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|  | **WELCOME** | | |
|  | **APOLOGIES** |  |  |
|  | **DECLARATIONS OF INTEREST OR CONNECTION** |  |  |
|  | **MINUTE OF LAST MEETING – 28 SEPTEMBER 2023** | Paper A for approval | LO |
|  | **MATTERS ARISING** | Paper B for approval | LO |
|  | **PRESENTATION ON CURRICULUM/EMPLOYER PARTNERSHIPS** | Presentation | CG |
|  | **NATIONAL ACTIVITY UPDATE** | Verbal update | LO |
|  | **STRATEGIC ITEMS**   * 1. Strategic Projects Update   2. D&A Outcome Agreement 2023-2024 and Self-Evaluation Report 2022-2023 | Paper C for Information  Paper D for information | JG  ST |
|  | **STUDENTS’ ASSOCIATION REPORT** | Presentation | CO/FK |
|  | **NATIONAL BARGAINING UPDATE** | Paper E for information | ST |
|  | **PRINCIPAL’S REPORT** | Paper F for information | SH |
|  | **FINANCE & INFRASTRUCTURE ITEMS**   * 1. Financial Sustainability & Sector Reform   2. Annual Report from Audit & Risk Committee   3. Mazars Annual Report   4. Financial Statements for the year ended 31July 2023   5. Finance & Property Committee Management Accounts(for information only) | Verbal update  Paper G for information  Paper H for approval  Paper I for approval  Paper J for noting | SH  HH  BF  BF |
|  | **GOVERNANCE ITEMS**   * 1. Membership Update   2. Board Metrics | Paper K for approval  Paper L for information | ST  ST |
|  | **MINUTES OF COMMITTEE MEETINGS**   * 1. Learning, Teaching & Quality – 1 Nov 2023   2. Human Resource & Development – 9 Nov 2023   3. Audit & Risk – 5 Dec 2023 (verbal update)   4. Joint Audit & Risk and Finance & Property – 5 Dec 2023 (verbal update)   5. Finance & Property – 5 Dec 2023 (verbal update) | Paper M for information | LO |
|  | **CORRESPONDENCE** | Paper N for information |  |
|  | **DATE OF NEXT MEETING**  Tuesday 12 March 2024 at 5.00pm, in room A605, Kingsway campus and hybrid on MS Teams. | | |