**BOARD OF MANAGEMENT**

Tuesday 12 December 2023 **at 10.00am, Seminar Room 5, Arbroath Campus (followed by Board Christmas lunch)**

**AGENDA**

|  |  |
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|  | **WELCOME** |
|  | **APOLOGIES** |  |  |
|  | **DECLARATIONS OF INTEREST OR CONNECTION** |  |  |
|  | **MINUTE OF LAST MEETING – 28 SEPTEMBER 2023** | Paper A for approval | LO |
|  | **MATTERS ARISING** | Paper B for approval  | LO |
|  | **PRESENTATION ON CURRICULUM/EMPLOYER PARTNERSHIPS** | Presentation | CG |
|  | **NATIONAL ACTIVITY UPDATE** | Verbal update | LO |
|  | **STRATEGIC ITEMS*** 1. Strategic Projects Update
	2. D&A Outcome Agreement 2023-2024 and Self-Evaluation Report 2022-2023
 | Paper C for InformationPaper D for information | JGST |
|  | **STUDENTS’ ASSOCIATION REPORT** | Presentation | CO/FK |
|  | **NATIONAL BARGAINING UPDATE**  | Paper E for information | ST |
|  | **PRINCIPAL’S REPORT**  | Paper F for information | SH |
|  | **FINANCE & INFRASTRUCTURE ITEMS*** 1. Financial Sustainability & Sector Reform
	2. Annual Report from Audit & Risk Committee
	3. Mazars Annual Report
	4. Financial Statements for the year ended 31July 2023
	5. Finance & Property Committee Management Accounts(for information only)
 | Verbal updatePaper G for informationPaper H for approvalPaper I for approvalPaper J for noting  | SHHHBFBF  |
|  | **GOVERNANCE ITEMS*** 1. Membership Update
	2. Board Metrics
 | Paper K for approvalPaper L for information | STST |
|  | **MINUTES OF COMMITTEE MEETINGS** * 1. Learning, Teaching & Quality – 1 Nov 2023
	2. Human Resource & Development – 9 Nov 2023
	3. Audit & Risk – 5 Dec 2023 (verbal update)
	4. Joint Audit & Risk and Finance & Property – 5 Dec 2023 (verbal update)
	5. Finance & Property – 5 Dec 2023 (verbal update)
 | Paper M for information | LO |
|  | **CORRESPONDENCE**  | Paper N for information |  |
|  | **DATE OF NEXT MEETING** Tuesday 12 March 2024 at 5.00pm, in room A605, Kingsway campus and hybrid on MS Teams. |