**BOARD OF MANAGEMENT**

**Thursday 28 September 2023 at 5.00pm in Seminar Room 5 Arbroath Campus and Hybrid on Teams**

**AGENDA**

|  |  |
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|  | **WELCOME** |
|  | **APOLOGIES** |  |  |
|  | **DECLARATIONS OF INTEREST OR CONNECTION** |  |  |
|  | **MINUTE OF LAST MEETING – 20 June 2023** | Paper A for approval | LO |
|  | **MATTERS ARISING** | Paper B for approval  | LO |
|  | **NATIONAL ACTIVITY & NATIONAL BARGAINING UPDATE** | Verbal update | LO/ST |
|  | **STRATEGIC ITEMS*** 1. Strategic Projects Update
	2. 2023/24 Regional Outcome Agreement Process
 | Paper C for InformationPaper D for information | JGST |
|  | **STUDENTS’ ASSOCIATION REPORT** | Presentation E for discussion | CO |
|  | **PRINCIPAL’S REPORT**  | Paper F for information | SH |
|  | **FINANCE & INFRASTRUCTURE ITEMS*** 1. Financial Sustainability
	2. Financial Forecast Return
	3. Finance & Property Committee Update – 2022/23 (for information only)
 | Paper G for discussion Paper H for informationPaper I for information | SHSH- |
|  | **GOVERNANCE ITEMS*** 1. Audit Assurance Response Draft
	2. Membership Update
	3. Strategic Risk Register
	4. Board Metrics
 |  Paper J for approvalPaper K for approvalPaper L for approvalPaper M for noting |  ST STSTST |
|  | **MINUTES OF COMMITTEE MEETINGS** * 1. Learning, Teaching & Quality – 13 September 2023
	2. Human Resource & Development – 7 September 2023
	3. Finance & Property – 5 September 2023
	4. Audit & Risk – 19 September 2023 (verbal update)
 | Paper N for information | LO |
|  | **CORRESPONDENCE**  | Paper O for information |  |
|  | **DATE OF NEXT MEETING – NOTE PROPOSED CHANGE OF ARRANGEMENTS** Proposed for Tuesday 12 December 2023 at 10.00AM, **Seminar Room 5, Arbroath Campus** and hybrid via Teams, followed by Board Christmas LunchNote the date: D&A Graduation Ceremony, Friday 27 October 2023. |