**BOARD OF MANAGEMENT**

**Thursday 28 September 2023 at 5.00pm in Seminar Room 5 Arbroath Campus and Hybrid on Teams**

**AGENDA**

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|  | **WELCOME** | | |
|  | **APOLOGIES** |  |  |
|  | **DECLARATIONS OF INTEREST OR CONNECTION** |  |  |
|  | **MINUTE OF LAST MEETING – 20 June 2023** | Paper A for approval | LO |
|  | **MATTERS ARISING** | Paper B for approval | LO |
|  | **NATIONAL ACTIVITY & NATIONAL BARGAINING UPDATE** | Verbal update | LO/ST |
|  | **STRATEGIC ITEMS**   * 1. Strategic Projects Update   2. 2023/24 Regional Outcome Agreement Process | Paper C for Information  Paper D for information | JG  ST |
|  | **STUDENTS’ ASSOCIATION REPORT** | Presentation E for discussion | CO |
|  | **PRINCIPAL’S REPORT** | Paper F for information | SH |
|  | **FINANCE & INFRASTRUCTURE ITEMS**   * 1. Financial Sustainability   2. Financial Forecast Return   3. Finance & Property Committee Update – 2022/23 (for information only) | Paper G for discussion  Paper H for information  Paper I for information | SH  SH  - |
|  | **GOVERNANCE ITEMS**   * 1. Audit Assurance Response Draft   2. Membership Update   3. Strategic Risk Register   4. Board Metrics | Paper J for approval  Paper K for approval  Paper L for approval  Paper M for noting | ST  ST  ST  ST |
|  | **MINUTES OF COMMITTEE MEETINGS**   * 1. Learning, Teaching & Quality – 13 September 2023   2. Human Resource & Development – 7 September 2023   3. Finance & Property – 5 September 2023   4. Audit & Risk – 19 September 2023 (verbal update) | Paper N for information | LO |
|  | **CORRESPONDENCE** | Paper O for information |  |
|  | **DATE OF NEXT MEETING – NOTE PROPOSED CHANGE OF ARRANGEMENTS**  Proposed for Tuesday 12 December 2023 at 10.00AM, **Seminar Room 5, Arbroath Campus** and hybrid via Teams, followed by Board Christmas Lunch  Note the date: D&A Graduation Ceremony, Friday 27 October 2023. | | |