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Dundee College

Report and Financial Statements

For the year ended 31 July 2010

Registered Charity No: SCO21188

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The financial statements on pages 21 to 43 were approved and authorised for issue by the Board of Management on 14 December 2010.

Operating and Financial Review

NATURE, OBJECTIVES and STRATEGIES:

The Board of Management of Dundee College present their report and the audited financial statements for the year ended 31 July 2010.

Legal Status

The College was established under the Further and Higher Education Act 1992. The College is a registered charity (Scottish charity Number: SCO21188) for the purposes of the Law Reform (Miscellaneous Provision) (Scotland) Act 2005.

Scope of the Financial Statements

The Financial Statements cover all activities of the College.

Mission

The College mission is

“To contribute to an ambitious Scotland by playing a lead role in education, economic development and community life”

Implementation of Strategic Plan

In June 2010, the Board of Management of Dundee College approved an update of the College Strategic Plan for the period 2010 to 2011. This plan includes property and financial plans. The plans are reviewed and updated each year. The College’s continuing strategic aims are:

- 1: To maintain long term financial stability through strong corporate governance and effective risk management
- 2: To enhance further the College’s local, national and international reputation and standing
- 3: To make a major contribution to sustainable economic growth in Scotland by increasing skills and business capacity in the local area
- 4: To encourage participation and widen access to a learning experience of the highest quality
- 5: To transform the College’s estate to meet the aspirations of present and future learners
- 6: To maximise full staff potential, inspiring success through dynamic leadership, personal and professional development, team empowerment, and open and effective leadership
- 7: To continue to develop mutually beneficial collaboration and partnerships

Next year, the College will compile a new Strategic Plan for the timeframe of 2011-2014.

Operating and Financial Review (continued)

Financial Objectives

The College's financial objectives are:

- to achieve an underlying annual operating surplus
- to pursue alternative sources of funding, on a selective basis, consistent with the College's core competencies and the need for a financial contribution to the College's overall finances
- to generate sufficient levels of income to support the asset base of the College
- to further improve the College's shorter term liquidity
- to fund continued capital investment.

In the recent "Financial Forecast Return (FFR)" submitted by the College to Scottish Funding Council (SFC), the College continued to have a recurring underlying operating surplus going forward.

Performance Indicators

In accordance with SFC requirements, the College is required to publish and report progress against targets for national priorities. The performance indicators used by the College measure actual results against the following areas:

- Student numbers
- Student success rates
- Continued professional development for staff
- Employer engagement

A detailed list of Core Performance Indicators is listed later in this Review.

FINANCIAL POSITION

Financial Results

The College generated, in the year to 31 July 2010, an operating surplus of £412,000 (2008/09 – operating deficit of £258,000).

The College has accumulated reserves of £17,328,000 (2008/09 – £16,916,000); cash balances of £10,430,000 (2008/09 – £8,122,000) and no short or long-term debt facilities.

Tangible fixed asset additions during the year were £12,369,000. The other significant movements on the Balance Sheet are in cash and creditors, these two items are directly related as the College was in receipt of capital funding from SFC and this has yet to be spent.

Taxation Status

The College is registered with the Office of the Scottish Charities Regulator as a Scottish Charity and is exempt from corporation tax and capital gains tax. The College receives no similar exemption in respect of Value Added Tax.

Operating and Financial Review (continued)

Treasury Policies and Objectives

During financial year 2009/10, the College repeatedly deposited funds on fixed term deposits to protect interest received from the flat base rate. This practice will continue into 2010/11 until the College starts to use funds for the re-development of its estate.

Cash-Flows

The College's operating cash-flow remains strong. In addition, the net inflow in year was improved by advanced and increased capital funding from SFC.

Liquidity

Presently Dundee College has no loan debt and strong cash balances – however falling interest rates since 2008 have led to fall in interest received to £137,000 (2007/08 - £297,000).

Creditor Payment Policy

The Late Payment of Commercial Debts (Interest) Act 1998, which came into force on 1 November 1998, requires the College, in the absence of agreement to the contrary, to make payments to suppliers within 30 days of either the provision of goods or services or the date on which the invoice was received. During the financial year to 31 July 2010, the College incurred no interest charges in respect of late payment for this period.

CURRENT AND FUTURE DEVELOPMENTS AND PERFORMANCE

Student Numbers

In 2009/10 the College met the Student Unit of Measurement (SUMS) target, as set by SFC, of 108,602 SUMs. The College had more than 20,000 students in total in the year. The College's SUMs target for 2010/11 has been increased to 108,927 - as some of Scotland's Colleges have been awarded additional SUMs/funding to help combat the impact of the economic downturn.

Student Achievements

Success rates are disclosed in the Core Performance Indicators listed on page 8.

Curriculum Developments

The College portfolio will continue to be developed to meet local and national demands. Specific developments for 2010/11, for example:

- a) The establishment of SI² (Sustainable Industries Institute) to develop and promote education/skills in Micro and Macro Renewables. The SI² development is a priority for the College - in particular the Centre of Construction and Built Environment and the Centre of Science and Engineering – and will ensure all project and curriculum developments maintain the College's excellent national profile in vocational training.
- b) A new Special Programmes Link Programme has been developed in partnership with Dundee City Council Social Work Department and Kingspark School for students with complex and profound needs.
- c) In the Centre for Care, Sport and Social Sciences, the College has developed training programmes for the new Assistant Practitioner role within NHS Tayside.
- d) A new degree programme (BA Design and Creativity) has been introduced from 2010.

Operating and Financial Review (continued)

Post-Balance Sheet Events/Future Developments

Gardyne Campus

The College's contractor, Bovis LendLease, commenced work on-site in November 2009. The re-development will complete in May 2011, and the College will operate as a two-campus estate from Academic and Financial Years 2011/12. The project cost is £47.7m; and the College will receive funding from SFC of £28.9m.

Asset Disposals

On 24 November 2010, the College received 13 bids for its surplus sites earmarked for disposal. The College is confident, following assessment of the bids, that the receipts will exceed the present book values of the sites and subsequently no further impairment of the assets is anticipated.

Future Funding

Dundee College – along with the wider FE/HE Sector and Public Sector – is facing significant cuts in funding in the near future. These cuts may also be over a sustained period and the College must consider its future shape and services whilst managing with less resource. This will ultimately mean the College will have to change what it does and how it does it.

Capital Funding

In addition to the funds for the Gardyne Campus re-development, the College received additional capital funding from the SFC of £2.5m in 2009/10. This funding has been used to refurbish a number of curriculum, student and staff areas within the Kingsway Campus.

RESOURCES

The College has various resources that it deploys in pursuit of its strategic objectives:

Tangible Assets:

The College has 5 main Campuses and a Learn Direct Centre in the Overgate Centre in Dundee.

Financial:

The College has a turnover of £31.1m, net assets of £39.9m and no borrowings.

People:

The College has over 900 employees – an equivalent of 603 FTEs.

Reputation:

The College has an excellent reputation locally, nationally and internationally. Maintaining a quality brand is essential to our on-going success to attract students and grow external partnerships.

PRINCIPAL RISKS AND UNCERTAINTIES

In the Strategic Plan 2009-11, Dundee College has identified, in detail, key risks under the following 7 categories:

- Financial Stability, Reputation, Business Development, Student Experience, Estate & Facilities, Staffing and Collaboration

For all 7 categories, the consequences, impact, likelihood, mitigating controls, residual risk and leader manager or team have been identified.

During Financial Year 2009/10 and beyond into 2010/11 work continues on the Gardyne Project.

Operating and Financial Review (continued)

STAKEHOLDER RELATIONSHIPS

The College has many stakeholders – our key stakeholders include: SFC, Dundee City Council, Scottish Enterprise, The University of Abertay Dundee, The University of Dundee, local schools, employers, other Colleges, the local community and our many international partners.

Equal Opportunities and employment of disabled persons

Dundee College is committed to a comprehensive policy of equal opportunities for its staff, students and other stakeholders and undertakes to adhere to all relevant legislation. The College will ensure that all staff, students and other stakeholders are treated equally, regardless of age, disability, family responsibility, marital status, race, colour, ethnicity, nationality, religion or belief, gender, sexual orientation, trade union activity, or unrelated criminal convictions.

We recognise that some of our students are “vulnerable” owing to their youth, their mental capacity and or personal circumstances. We will ensure that there are robust procedures in place to identify and support any individuals who may be or are subject to any form of abuse.

The College strives to eliminate all forms of discrimination and to celebrate the diversity of people who are directly and indirectly involved in the College.

Dundee College welcomes enquiries from applicants with a disability or learning difficulty. Our policy is to assess applications from disabled persons on the same grounds that are applied to all candidates. The College is committed to improving access to all College buildings and to improving services for disabled students.

The College fully complies with the Disability Discrimination Act 1995, and the changes which were enacted in September 2002.

Disclosure of information to auditors

The Board members who held office at the date of approval of this report confirm that, so far as they are each aware, there is no relevant audit information of which the College’s auditors are unaware; and each Board member has taken all the steps that he or she ought to have taken to be aware of any relevant audit information and to establish that the College’s auditors are aware of that information.

Approved by order of the members of the Board on 14 December 2010 and signed on its behalf by:

.....
William W Barr
Chairman

.....
Christina Potter
Principal

Core Performance Indicators

| | 2007/08 | 2008/09 | 2009/10 |
|--|---------|---------|---------|
| Financial CPIs: | | | |
| Operating Surplus/(Deficit) as % of total income | (4.3%) | (0.9%) | 1.3% |
| Non SFC Income as % of total income | 26.2% | 23.7% | 25.0% |
| Current Assets : Current Liabilities | 1.7:1 | 2.6:1 | 1.9:1 |
| Gearing | 0% | 0% | 0% |
| Days cash | 105 | 107 | 132 |
| | | | |
| Human Resources CPIs: | | | |
| Staff turnover | n/a | 12.1% | 6.5% |
| Working days lost through sickness absence (FTE) | n/a | 8.76 | 9.29 |
| | | | |
| Academic CPIs: | | | |
| Performance against WSUMs activity target | 99% | 100% | 101% |
| WSUMs per Teaching staff FTE | 413 | 388 | 390 |
| | | | |
| Student retention | | | |
| FE Full-Time | 79% | 77% | 77% |
| FE Part-Time | 94% | 84% | 93% |
| HE Full-Time | 86% | 89% | 84% |
| HE Part-Time | 96% | 97% | 95% |
| | | | |
| Student outcomes* | | | |
| FE | 82% | 76% | 81% |
| HE | 88% | 90% | 86% |

* enrolments on programmes with a national qualification and successful or progressing

Board of Management Members (2009/2010)

William W Barr

Retired (previously Deputy Principal, University of Dundee)
Chairman of the Board of Management (from 01/04/10), Chairman of the Chairmans' Committee (from 01/04/10), Chairman of the Property Committee

Alan M Boyter

Director of Human Resources, NHS Lothian
(until 31/12/09)

Alasdair D Chalmers

Managing Director, D P & L Group Ltd
Convenor of the Finance Committee
(until 31/03/10)

Wendy Chalmers

Science Technician, Dundee College
Non-Teaching Staff Member

Professor Ian C Colligan

Retired (previously Dean of Faculty of Science, University of Abertay Dundee)
Convenor of the Board of Management, Convenor of the Quality Enhancement Committee, Convenor of the Convenors' Committee
(until 31/03/10)

Mary Crighton

Partner, Calders Solicitors
Chair of the Quality Enhancement Committee (from 01/04/10)

Ralph Harrison

Workforce Development Manager, Scottish Enterprise Tayside
Representative from Local Enterprise Company

Councillor Stewart Hunter

Vice Convenor of Education Committee, Dundee City Council
(from 01/04/10)

Joseph Lafferty

Director, Lifetree Consultancy
Chairman of the Human Resource and Development Committee

Gary Langlands

Managing Director, Vision Sound and Light Ltd
(from 01/04/10)

Alex Murdoch

Retired (previously Chief Executive, C J Lang & Son Ltd)
(from 01/04/10)

Board of Management Members (2009/10) (continued)

George Laidlaw

Rector, Menzieshill High School
(until 02/07/10)

Christina Potter

Principal and Chief Executive, Dundee College

Doug Reilly

Lecturer, Dundee College
Teaching Staff Member

George Robertson

Principal, Robertson Consulting
Chairman of the Finance Committee (from 01/04/10)

Kish Srinivasan

Retired (Previously HM Inspector, HM Inspectorate of Education)
Vice Chairman of the Board of Management (from 01/04/10), Chairman of the Audit Committee

Professor Mike Swanston

Emeritus Professor of Psychology, University of Abertay Dundee and Honorary Research Fellow, School of Psychology, University of Dundee
(from 01/04/10)

Barry Tasker

President of Dundee College Students' Association
(from 23/11/09 to 30/06/10)

Jacqui Wood

Chair, Fundraising Committee, Ninewells Cancer Campaign

The Secretary to the Board of Management is Mr K M Ovenstone.
The Secretary is not a member of the Board.

**DUNDEE COLLEGE BOARD OF MANAGEMENT
STANDING COMMITTEE MEMBERSHIP (2009/10)**

*Human Resource and Development

| COMMITTEES | AUDIT | CHAIRMANS | FINANCE | HUMAN RESOURCE & DEVELOPMENT | PROPERTY | QUALITY ENHANCEMENT | NOTES |
|---|---|--|--|--|---|--|---------------------|
| BOARD MEMBERS | K SRINIVASAN (C) W W BARR A BOYTER <i>(until 31/12/09)</i> M CRIGHTON A MURDOCH <i>(from 01/04/10)</i> M SWANSTON <i>(from 01/04/10)</i> | W W BARR (C) <i>(from 01/04/10)</i> I C COLLIGAN (C) <i>(until 31/03/10)</i> A D CHALMERS <i>(until 31/03/10)</i> M CRIGHTON <i>(from 01/04/10)</i> J LAFFERTY G ROBERTSON <i>(from 01/04/10)</i> K SRINIVASAN | G ROBERTSON (C) <i>(from 01/04/10)</i> A D CHALMERS (C) <i>(until 31/03/10)</i> W CHALMERS J LAFFERTY G LANGLANDS <i>(from 01/04/10)</i> C POTTER J WOOD | J LAFFERTY (C) A BOYTER <i>(until 31/12/09)</i> W CHALMERS I C COLLIGAN <i>(until 31/03/10)</i> R HARRISON S HUNTER <i>(from 01/04/10)</i> A MURDOCH <i>(from 01/04/10)</i> C POTTER D REILLY | W W BARR (C) G LANGLANDS <i>(from 01/04/10)</i> C POTTER D REILLY G ROBERTSON | M CRIGHTON (C) <i>(from 01/04/10)</i> I C COLLIGAN (C) <i>(until 31/03/10)</i> G LAIDLAW <i>(until 02/07/10)</i> C POTTER D REILLY K SRINIVASAN M SWANSTON <i>(from 01/04/10)</i> B TASKER <i>(from 23/11/09 – 30/06/10)</i> J WOOD | (C) Committee Chair |
| COLLEGE STAFF/ COMMITTEE MEMBERS | | C POTTER | L DICK G RITCHIE G WESTWATER B FERGUSON D HAWNEY | L DICK G RITCHIE G WESTWATER H ARCHIBALD W GRACE | L DICK G RITCHIE G WESTWATER B FERGUSON W GRACE D MARSHALL | L DICK G RITCHIE G WESTWATER R MUDIE | |
| OTHER REGULAR ATTENDEES | G ROBERTSON <i>(Finance Chairman)</i> C POTTER <i>(Principal)</i> G RITCHIE <i>(Depute Principal)</i> G WESTWATER <i>(Assistant Principal)</i> + COLLEGE AUDITORS K M OVENSTONE <i>(Secretary to the Board)</i> | K M OVENSTONE <i>(Secretary to the Board)</i> | K M OVENSTONE <i>(Secretary to the Board)</i> | V MARTIN <i>(Professional Development Manager – 10/05/10)</i> K M OVENSTONE <i>(Secretary to the Board)</i> | A LORIMER <i>(Student Representative – from 03/11/09 – 25/05/10)</i> K M OVENSTONE <i>(Secretary to the Board)</i> | M BARTLE <i>(Guidance Services Manager)</i> K COFFIELD <i>(Supported Learning Manager)</i> A DEVINE <i>(Student Funding Manager)</i> L DOUGLAS <i>(Student Representative – from 28/10/09 – 05/05/10)</i> C MCLEAN <i>(Student Liaison Officer)</i> K M OVENSTONE <i>(Secretary to the Board)</i> | |

Professional Advisers

External Auditors

Scott-Moncrieff
Exchange Place 3
Semple Street
Edinburgh
EH3 8BL

Internal Auditors

Henderson Loggie
Royal Exchange Buildings
Panmure Street
Dundee
DD1 1DZ

Bankers

The Royal Bank of Scotland
277 Strathmartine Road
Dundee
DD3 8NS

VAT Consultants

Grant Thornton
1 /4 Atholl Crescent
Edinburgh
EH3 8LQ

Solicitors

Thorntons Law LLP
Whitehall House
33 Yeaman Shore
Dundee
DD1 4BJ

Shepherd and Wedderburn LLP
Saltire Court
20 Castle Terrace
Edinburgh
EH1 2ET

Gardyne Project

Shepherd and Wedderburn LLP
Saltire Court
20 Castle Terrace
Edinburgh
EH1 2ET

Gardiner & Theobald LLP
Corunna House
39 Cadogan Street
Glasgow
G2 7QH

Statement of Corporate Governance and Internal Control

Introduction

Dundee College is committed to exhibiting good practice in all aspects of corporate governance. This summary describes the manner in which the College has applied the principles set out in Section 1 of the Combined Code on Corporate Governance issued by the London Stock Exchange in June 2008. Its purpose is to help the reader of the financial statements understand how the principles have been applied.

Statement of Full Combined Code Compliance

In the opinion of the Board of Management, Dundee College complies with all the provisions of the Combined Code, in so far as they apply to the further education sector, and it has complied during the year ended 31 July 2010.

Board of Management

Dundee College's Board of Management is constituted in accordance with the requirements of the Further and Higher Education (Scotland) Act, 1992. A number of further responsibilities are included in the Further and Higher Education (Scotland) Act 2005 and the Board of Management is required to address these.

The Board comprises lay members, employees and a student representative. The roles of the Board Chairman and Vice Chairman are separated from the role of the College Principal, who, as Chief Executive, holds the only executive role on the Board. A list of Board Members for 2009/10 is included on pages 9 and 10.

The Board of Management meets formally at least four times each year. It has established the undernoted Standing Committees, all of which are formally constituted with Terms of Reference, as delegated by the Board of Management. All the committees are chaired by a lay member of the Board. The committees are:

- Chairs' Committee
- Audit Committee
- Finance Committee
- Human Resource and Development Committee
- Property Committee
- Quality Enhancement Committee

A list of Committee Members for 2009/10 is included on page 11.

The Chairs' Committee makes recommendations to the Board with regard to membership issues – the filling of vacancies, periods of office and re-election (in accordance with agreed procedures and in line with requirements of Further and

Corporate Governance Statement (continued)

Higher Education (Scotland) Act, 1992). The Chairs' Committee has fully delegated authority from the Board to consider and determine salaries and conditions of service for members of the College Executive.

The Finance Committee meets a minimum of four times each year. It recommends to the Board of Management, the College's annual revenue and capital budgets (in consultation with other Standing Committees – Human Resource and Development, Property and Student Affairs) and monitors performance in relation to the approved budgets.

The Audit Committee meets three times each year, with the College's external and internal auditors in attendance. The Committee considers detailed reports together with recommendations for the improvement of the College's systems of internal control and management's responses and implementation plans. It also receives and considers reports from the Scottish Funding Council as they affect the College's business and monitors adherence to the regulatory requirements. Whilst members of senior management attend Audit Committee meetings, they are not members of the Committee. Normally at each meeting, prior to the commencement of formal business, the Audit Committee Convenor meets in private with committee members (and the external auditors, as appropriate) for their own independent discussions.

Corporate Strategy

The Board of Management has responsibility for the on-going strategic direction of the College, for the approval of major developments and for the receipt of regular reports from members of the College Executive on the day-to-day operations of its business.

In respect of its strategic and development responsibilities, each year the Board of Management holds a Residential Seminar and Workshop jointly with the College Executive. The timing of the event is arranged to facilitate Board Members' input to the College's Strategic and Operational Plans.

Board's Statement on Internal Control

The Board of Management is responsible for the College's system of internal control and for reviewing its effectiveness. Such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can only provide reasonable and not absolute assurance against material misstatement or loss.

The Audit Committee's role in this area is confined to a high level review of the arrangements for internal financial control. The Board of Management receives reports on risk from the Executive and the Audit Committee. The emphasis is on obtaining the relevant degree of assurance and not merely reporting on exception.

The Executive receives reports setting out key performance and risk indicators and considers possible control issues brought to their attention by early warning

Corporate Governance Statement (continued)

mechanisms which are embedded within the operational planning process. The Executive and the Audit Committee also receive regular reports from the College's Internal Auditors and the appropriate health, safety and environmental monitoring functions which include recommendations for improvement.

Risk Management has been developed further within Dundee College and a revised Risk Register has been compiled and is included in the Strategic Plan.

Regular Risk reports are prepared for the Board of Management and reported via the Audit Committee.

For all the major corporate risks that were identified, an action plan to address the risks is in place, with monitoring and the reporting arrangements in place (as outlined above).

The Board of Management is of the view that there is an ongoing process for identifying, evaluating and managing the institution's significant risks that have been in place for the year ended 31 July 2010 up to the date of approval of the annual reports and accounts. This process is regularly reviewed by the Board of Management and accords with the internal control guidance as applicable to the further education sector. The College also complies with current directives including the revised Scottish Funding Council Financial Memorandum – effective from 1 January 2006.

Going Concern

The Board of Management considers that the College has adequate resources to continue in operational existence for the foreseeable future.

Signed on Behalf of the Board of Management

William Barr
Chairman

Date : 14 December 2010

Christina Potter
Principal

Date : 14 December 2010

Statement of the Board of Management's Responsibilities

In accordance with the Further and Higher Education (Scotland) Act, 1992 the Board of Management is responsible for the administration and management of the College's affairs, including ensuring an effective system of internal control, and is required to present audited financial statements for each financial year.

The Board of Management is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the College and to enable it to ensure that the financial statements are prepared in accordance with the Further and Higher Education (Scotland) Acts (1992 and 2005), the Statement of Recommended Practice on Accounting for Further and Higher Education and other relevant accounting standards. In addition, within the terms and conditions of the Financial Memorandum agreed between the College and the Scottish Funding Council the Board of Management, through its designated office holder, the Principal, is required to prepare financial statements for each financial year which give a true and fair view of the College's state of affairs and of the surplus or deficit and cash flows for that year.

In causing the financial statements to be prepared, the Board of Management has ensured that:

- suitable accounting policies are selected and applied consistently
- judgements and estimates are made that are reasonable and prudent
- applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements
- financial statements are prepared on the going concern basis unless it is inappropriate to presume that the College will continue in operation. The Board of Management is satisfied that it has adequate resources to continue in operation for the foreseeable future and for this reason the going concern basis continues to be adopted in the preparation of the financial statements

The Board of Management has taken reasonable steps to:

- ensure that funds from the Scottish Funding Council are used only for the purposes for which they have been given and in accordance with the Financial Memorandum with the Funding Council and any other conditions which the Funding Council may from time to time prescribe
- ensure that there are appropriate financial and management controls in place to safeguard public funds and funds from other sources
- safeguard the assets of the College and prevent and detect fraud
- secure the economical, efficient and effective management of the College's resources and expenditure

Statement of the Board of Management's Responsibilities (continued)

The key elements of the College's system of internal financial control, which is designed to discharge the responsibilities set out above, include the following:

- clear definitions of the responsibilities of, and the authority delegated to, heads of academic and administrative departments
- a comprehensive medium and short-term planning process, supplemented by detailed annual income, expenditure, capital and cash flow budgets
- regular reviews of key performance indicators and business risks and quarterly reviews of financial results involving variance reporting and updates of forecast outturns
- clearly defined and formalised requirements for approval and control of expenditure, with investment decisions involving capital or revenue expenditure being subject to formal detailed appraisal and review according to approval levels set by the Board of Management
- comprehensive Financial Regulations, detailing financial controls and procedures, approved by the Audit Committee and Finance Committee
- the College has appointed Internal Auditors whose annual programme is approved by the Audit Committee and endorsed by the Board of Management and whose head provides the Board of Management with a report on internal audit activity within the College and an opinion on the adequacy and effectiveness of the College's system of internal control, including internal financial control

Any system of internal financial control can, however, only provide reasonable, but not absolute, assurance against material misstatements or loss.

Signed on Behalf of the Board of Management

Date : 14 December 2010

William Barr
Chairman

Independent Auditors' Report

Independent auditor's report to the members of the Board of Management of Dundee College, the Auditor General for Scotland and the Scottish Parliament

We have audited the financial statements of Dundee College for the year ended 31 July 2010 under the Further and Higher Education (Scotland) Act 1992. These comprise the Income and Expenditure Account and the Statement of Total Recognised Gains and Losses, the Balance Sheet, the Cash Flow Statement and the related notes. These financial statements have been prepared under the accounting policies set out within them.

This report is made solely to the parties to whom it is addressed in accordance with the Public Finance and Accountability (Scotland) Act 2000 and for no other purpose. In accordance with paragraph 123 of the Code of Audit Practice approved by the Auditor General for Scotland, we do not undertake to have responsibilities to members or officers, in their individual capacities, or to third parties.

Respective responsibilities of the Board of Management, Principal and auditor

The Board of Management and Principal are responsible for preparing the Annual Report and the financial statements in accordance with the Further and Higher Education (Scotland) Act 1992 and the Accounts Direction issued thereunder by the Scottish Funding Council which requires compliance with the Statement of Recommended Practice on Accounting for Further and Higher Education. The Board of Management and Principal are also responsible for ensuring the regularity of expenditure and income. These responsibilities are set out in the Statement of the Board of Management's Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and with International Standards on Auditing (UK and Ireland) as required by the Code of Audit Practice approved by the Auditor General for Scotland.

We report to you our opinion as to whether the financial statements give a true and fair view and have been properly prepared in accordance with the Further and Higher Education (Scotland) Act 1992 and the Accounts Direction. We also report to you whether, in our opinion, the information which comprises the Operating and Financial Review, included in the Annual Report, is consistent with the financial statements. We also report whether in all material respects:

- the expenditure and income shown in the financial statements were incurred or applied in accordance with any applicable enactments and guidance issued by the Scottish Ministers;
- funds provided by the Scottish Funding Council have been applied in accordance with the Financial Memorandum dated 1 January 2006 and any other terms and conditions attached to them for the year ended 31 July 2010; and

- funds from whatever source administered by the College for specific purposes have been properly applied for the intended purposes.

In addition, we report to you if, in our opinion, the College has not kept proper accounting records, or if we have not received all the information and explanations we require for our audit.

We review whether the Statement of Corporate Governance and Internal Control reflects the College's compliance with the requirements of the Scottish Funding Council and we report if, in our opinion, it does not. We are not required to consider whether the statement covers all risks and controls, or form an opinion on the effectiveness of the College's corporate governance procedures or its risk and control procedures.

We read the other information contained in the Annual Report and consider whether it is consistent with the audited financial statements. This other information comprises only the Statement of the Board of Management's Responsibilities. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. Our responsibilities do not extend to any other information.

Basis of audit opinion

We conducted our audit in accordance with the Public Finance and Accountability (Scotland) Act 2000 and International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board as required by the Code of Audit Practice approved by the Auditor General for Scotland. An audit includes examination, on a test basis, of evidence relevant to the amounts, disclosures and regularity of expenditure and income included in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Board of Management and Principal in the preparation of the financial statements, and of whether the accounting policies are most appropriate to the College's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error, and that in all material respects the expenditure and income shown in the financial statements were incurred or applied in accordance with any applicable enactments and guidance issued by the Scottish Ministers. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinions

Financial statements

In our opinion:

- the financial statements give a true and fair view, in accordance with the Further and Higher Education (Scotland) Act 1992 and the Accounts Direction made thereunder by the Scottish Funding Council, of the state of affairs of the college as at 31 July 2010 and of its surplus, total recognised gains and losses and cash flows for the year then ended;
- the financial statements have been properly prepared in accordance with the Further and Higher Education (Scotland) Act 1992 and the Accounts Direction made thereunder by the Scottish Funding Council; and
- information which comprises the Operating and Financial Review, included with the Annual Report, is consistent with the financial statements.

Regularity

In our opinion in all material respects:

- the expenditure and income shown in the financial statements were incurred or applied in accordance with any applicable enactments and guidance issued by the Scottish Ministers;
- funds provided by the Scottish Funding Council have been applied in accordance with the Financial Memorandum dated 1 January 2006 and any other terms and conditions attached to them for the year ended 31 July 2010; and
- funds from whatever source administered by the College for specific purposes have been properly applied for the intended purposes.

Scott-Moncrieff
Chartered Accountants
Registered Auditor

Exchange Place 3
Semple Street
Edinburgh
EH3 8BL

Statement of Principal Accounting Policies

Basis of Preparation

The financial statements are prepared in accordance with the Further and Higher Education (Scotland) Act 1992 and the Accounts Direction issued thereunder by the Scottish Funding Council which requires compliance with the Statement of Recommended Accounting Practice: Accounting for Further and Higher Education (2007).

Basis of Accounting

The financial statements are prepared in accordance with the historical cost convention modified by the revaluation of certain fixed assets.

Basis of Consolidation

The College had no subsidiary undertakings during the period under report.

Recognition of Income

Income from grants, contracts and other services rendered is included to the extent of the completion of the contract or service concerned. This is generally equivalent to the sum of the relevant expenditure incurred during the year and any related contributions towards overhead costs. All income from short-term deposits is credited to the income and expenditure account in the period in which it is earned.

Income from tuition fees is recognised in the period for which it is received and includes all fees payable by students or their sponsors.

Income from specific endowments and donations is included to the extent of the relevant expenditure incurred during the year, together with any related contributions towards overhead costs.

Recurrent grants from the Funding Council are recognised in the period in which they are receivable.

Non-recurrent grants from Funding Council or other bodies received in respect of the acquisition or construction of fixed assets are treated as deferred capital grants and amortised in line with depreciation over the life of the assets.

Advances received in respect of European Structural Fund projects, along with any relevant provisions against non-payment of claims or clawback of claims paid, are offset against the total European funding debtor in the Balance Sheet.

Statement of Principal Accounting Policies (continued)

Maintenance of Premises

Property maintenance is carried out as a result of surveys, ongoing inspections and in accordance with the College Estates Strategy. The cost of the maintenance is charged to the income and expenditure account in the year in which it is incurred.

Pension Schemes

Retirement benefits for most employees of the College are provided by The Scottish Teachers' Superannuation Scheme (STSS) and the Local Government Superannuation Scheme (LGSS). These are defined benefit schemes which are externally funded and contracted out of the State Earnings Related Pension Scheme. Contributions to the schemes are charged to the income and expenditure account so as to spread the cost of pensions over employees' working lives with the College in such a way that the pension cost is a substantially level percentage of present and future pensionable payroll. Variations from regular costs are spread over the expected average remaining working lifetime of members of the schemes after making allowances for further withdrawals. The contributions are determined by qualified actuaries on the basis of triennial valuations, using the projected unit method for the LGSS, and on the basis of quinquennial valuations, using a prospective benefits method for the STSS.

Exceptional Pension Costs

Provision is made for the future cost of enhanced pensions in respect of early retirees in the year of retirement, in compliance with Financial Reporting Standard No 12: Provisions, contingent liabilities and contingent assets.

Tangible Fixed Assets

(a) **Land and Buildings**

Land and buildings inherited from the local education authority are stated in the balance sheet at valuation on the basis of depreciated replacement cost. Inherited land and buildings not in use for educational purposes are stated in the balance sheet at open market value. Land and buildings acquired since incorporation are included in the balance sheet at cost. Land is not depreciated. Buildings are depreciated over their expected useful economic life to the College (50 years). Property improvements are depreciated on a straight line basis over ten years.

On adoption of FRS15, the College followed the transitional provision to retain the book value of land and buildings, which were revalued in 1994, but not to adopt a policy of revaluations of these properties in the future.

Statement of Principal Accounting Policies (continued)

A review for impairment of a fixed asset is carried out if events or changes in circumstance indicate that the carrying amount of the fixed asset may not be recoverable.

Where land and buildings are acquired with the aid of specific grants they are capitalised and depreciated as above. The related grants are credited to a deferred capital grant account and are released to the income and expenditure account over the expected useful economic life of the related asset on a basis consistent with the depreciation policy.

Buildings under construction are accounted for at cost, based on the value of architects' certificates and other direct costs incurred to 31 July. They are not depreciated until they are brought into use.

(b) Subsequently Expenditure on Existing Fixed Assets

Where significant expenditure is incurred on tangible fixed assets it is charged to the income and expenditure account in the period it is incurred unless it meets one of the following criteria, in which case it is capitalised and depreciated on the relevant basis:

- Market value of the fixed asset has subsequently improved
- Asset capacity increases
- Substantial improvement in the quality of output or the reduction in operating costs
- Significant extension of the asset's life beyond that conferred by repairs and maintenance

(c) Equipment

Equipment costing less than £10,000 (inclusive of VAT) per individual item is written off to the income and expenditure account in the period of acquisition. All other equipment is capitalised at cost. Major items of equipment inherited from the local authority were included in the balance sheet at valuation and depreciated on a straight-line basis over three years.

Other capitalised equipment is depreciated over its useful economic life as follows:

| | |
|---------------------------|-----------------------------|
| Heavy plant | 10% per year |
| Light plant and equipment | 20% per year |
| Motor vehicles | 25% per year |
| Computer equipment | 33 $\frac{1}{3}$ % per year |

Where equipment is acquired with the aid of specific grants it is capitalised and depreciated in accordance with the above policy, with the related grant being credited to a deferred capital grant account and released to the income and expenditure account over the expected useful economic life of the related equipment.

Statement of Principal Accounting Policies (continued)

Leased Assets

Costs in respect of operating leases are charged on a straight-line basis over the lease term.

Stocks

Stocks are stated at the lower of their cost and net realisable value. Where necessary, provision is made for obsolete, slow moving and defective stocks.

Agency Arrangements

The College acts as an agent in the collection and payment of certain Student Support Funds. These funds are excluded from the College Income and Expenditure Account, and movements have been disclosed in the notes to the accounts. Where the College has more discretion in the manner in which specific funds are disbursed, and those funds do not meet the definition of agency funds, the income and expenditure relation to those funds are shown in the College Income and Expenditure Account.

Taxation

As a registered charity, the College benefits by being broadly exempt from corporation tax on income it receives from tuition fees, interest and rents.

The College receives no similar exemption in respect of Value Added Tax. The College is able to recover a small proportion of the input VAT attributable to the goods and services it purchases through a partial exemption scheme.

Provisions

Provisions are recognised when the College has a present, legal or constructive obligation as a result of a past event, it is probable that a transfer of economic benefit will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

Income and Expenditure Account For the Year Ended 31 July 2010

| | Notes | Year Ended 31 July 2010 £000 | Year Ended 31 July 2009 £000 |
|---|--------------|---|---|
| INCOME | | | |
| Funding Council grants | 1 | 23,361 | 22,294 |
| Tuition fees and education contracts | 2 | 4,222 | 3,830 |
| Other grants and contracts | 3 | 2,151 | 1,298 |
| Other income | 4 | 1,260 | 1,503 |
| Investment income | 5 | 137 | 297 |
| | | <hr/> | <hr/> |
| Total income | | 31,131 | 29,222 |
| | | <hr/> | <hr/> |
| EXPENDITURE | | | |
| Staff costs | 6 | 21,127 | 19,892 |
| Exceptional restructuring costs | 6 | - | - |
| Other operating expenses | 8 | 7,727 | 7,771 |
| Depreciation | 9 | 1,865 | 1,817 |
| | | <hr/> | <hr/> |
| Total expenditure | | 30,719 | 29,480 |
| | | <hr/> | <hr/> |
| Surplus/(Deficit) on continuing operations after depreciation of fixed assets at valuation and before tax | | 412 | (258) |
| Taxation | | - | - |
| | | <hr/> | <hr/> |
| Surplus/(Deficit) on continuing operations after depreciation of fixed assets at valuation and tax | 15 | 412 | (258) |
| | | <hr/> <hr/> | <hr/> <hr/> |

The income and expenditure account is in respect of continuing activities.

Statement of Historical Cost Surpluses and Deficits For the Year Ended 31 July 2010

| | <i>Notes</i> | Year Ended 31 July 2010 £000 | Year Ended 31 July 2009 £000 |
|---|--------------|---|---|
| Surplus/(Deficit) on continuing operations before taxation | | 412 | (258) |
| Difference between historical cost depreciation and the actual charge for the period calculated on the re-valued amount | 14 | 753 | 752 |
| Transfer from the revaluation reserve in respect of impairment adjustment | 14 | - | 550 |
| | | <hr/> | <hr/> |
| Historical cost surplus for the period before and after taxation | | 1,165 <hr/> <hr/> | 1,044 <hr/> <hr/> |

Statement of Total Recognised Gains and Losses For the Year Ended 31 July 2010

| | Year Ended 31 July 2010 £000 | Year Ended 31 July 2009 £000 |
|--|---|---|
| Surplus/(Deficit) on continuing operations after depreciation of fixed assets at valuation and tax | 412 | (258) |
| Impairment adjustment | - | (550) |
| | <hr/> | <hr/> |
| Total recognised gains/(losses) relating to the period | 412 <hr/> <hr/> | (808) <hr/> <hr/> |
| Reconciliation | | |
| Opening reserves | 16,916 | 17,724 |
| Total recognised gains/(losses) for the period | 412 | (808) |
| | <hr/> | <hr/> |
| Closing Reserves | 17,328 <hr/> <hr/> | 16,916 <hr/> <hr/> |

Balance Sheet as at 31 July 2010

| | <i>Notes</i> | Year Ended 31 July 2010 £000 | Year Ended 31 July 2009 £000 |
|--|--------------|------------------------------------|------------------------------------|
| Fixed Assets | | | |
| Tangible assets | 9 | 37,139 | 26,635 |
| Current Assets | | | |
| Stock | | 10 | 23 |
| Debtors | 10 | 4,475 | 1,335 |
| Cash at bank and in hand | | 10,430 | 8,122 |
| | | 14,915 | 9,480 |
| Creditors : amounts falling due within one year | 11 | 7,710 | 3,654 |
| Net current assets | | 7,205 | 5,826 |
| Total assets less current liabilities | | 44,344 | 32,461 |
| Provisions for liabilities and charges | 12 | 4,433 | 4,522 |
| NET ASSETS | | 39,911 | 27,939 |
| Deferred capital grants | 13 | 22,583 | 11,023 |
| Reserves | | | |
| Revaluation reserve | 14 | 8,272 | 9,025 |
| General reserve | 15 | 9,056 | 7,891 |
| Total reserves | | 17,328 | 16,916 |
| TOTAL | | 39,911 | 27,939 |

The financial statements on pages 21 to 43 were approved and authorised for issue by the Board of Management on 14 December 2010 and were signed on its behalf by:

William Barr – Chairman

Garry Westwater – Assistant Principal

Christina Potter - Principal

Cash Flow Statement For the Year Ended 31 July 2010

| | <i>Notes</i> | Year Ended 31 July 2010 £000 | Year Ended 31 July 2009 £000 |
|--|--------------|---|---|
| Cash flow from operating activities | 16 | 2,258 | (1,503) |
| Returns on investments and servicing of finance | 17 | 103 | 337 |
| Capital expenditure and financial investment | 18 | (53) | 1,164 |
| | | <hr/> | <hr/> |
| Increase/(Decrease) in cash in the period | | 2,308 | (2) |
| | | <hr/> <hr/> | <hr/> <hr/> |
| Reconciliation of net cash flow to movement in net funds/debt | | | |
| Increase/(Decrease) in cash in the period | | 2,308 | (2) |
| | | <hr/> | <hr/> |
| Movement in net funds in period | 19 | 2,308 | (2) |
| Opening net funds | | 8,122 | 8,124 |
| | | <hr/> | <hr/> |
| Net funds at 31 July | 19 | 10,430 | 8,122 |
| | | <hr/> <hr/> | <hr/> <hr/> |

Notes to the Accounts

1 Funding Council Grants

| | Year Ended 31 July 2010 £000 | Year Ended 31 July 2009 £000 |
|---|------------------------------------|------------------------------------|
| SFC FE recurrent grant (including fee waiver) | 20,989 | 19,887 |
| Funding for increased STSS contributions | - | 102 |
| FE childcare funds | 531 | 480 |
| Release of deferred capital grants | 598 | 530 |
| Other SFC grants | 1,243 | 1,295 |
| | <hr/> | <hr/> |
| Total | 23,361 | 22,294 |
| | <hr/> <hr/> | <hr/> <hr/> |

2 Tuition Fees and Education Contracts

| | Year Ended 31 July 2010 £000 | Year Ended 31 July 2009 £000 |
|---------------------|------------------------------------|------------------------------------|
| FE fees – UK & EU | 1,201 | 1,257 |
| FE fees – non EU | 326 | 255 |
| HE fees | 1,766 | 1,601 |
| Education contracts | 914 | 697 |
| Other contracts | 15 | 20 |
| | <hr/> | <hr/> |
| Total | 4,222 | 3,830 |
| | <hr/> <hr/> | <hr/> <hr/> |

3 Other Grants and Contracts

| | Year Ended 31 July 2010 £000 | Year Ended 31 July 2009 £000 |
|---|------------------------------------|------------------------------------|
| European funds | 1,511 | 794 |
| Releases from deferred capital grants (non-SFC) | 158 | 158 |
| Other grant income | 482 | 346 |
| | <hr/> | <hr/> |
| Total | 2,151 | 1,298 |
| | <hr/> <hr/> | <hr/> <hr/> |

Notes to the Accounts (continued)

4 Other Income

| | Year Ended 31 July 2010 £000 | Year Ended 31 July 2009 £000 |
|--------------------------------------|---|---|
| Residences, catering and conferences | 825 | 765 |
| Other income-generating activities | 424 | 735 |
| Other income | 11 | 3 |
| | <hr/> | <hr/> |
| Total | 1,260 | 1,503 |
| | <hr/> <hr/> | <hr/> <hr/> |

5 Investment Income

| | Year Ended 31 July 2010 £000 | Year Ended 31 July 2009 £000 |
|---------------------|---|---|
| Interest receivable | 137 | 297 |
| | <hr/> | <hr/> |
| Total | 137 | 297 |
| | <hr/> <hr/> | <hr/> <hr/> |

6 Staff Costs

For 2009/10 the College has re-categorised certain staff and associated costs to reflect the current organisational and accounting structure. Consequently, there is no equivalency in some figures in note 6 with the comparative values in 2009.

| | Year Ended 31 July 2010 | Year Ended 31 July 2009 |
|--|------------------------------------|------------------------------------|
| The average number of full-time equivalent employees (including higher paid employees) during the year was: | | |
| | Number | Number |
| Academic/teaching departments | 346 | 275 |
| Academic/teaching services | 23 | 80 |
| Administration and central services | 149 | 143 |
| Premises | 63 | 69 |
| Catering and residencies | 22 | 22 |
| | <hr/> | <hr/> |
| Total | 603 | 589 |
| | <hr/> <hr/> | <hr/> <hr/> |

Notes to the Accounts (continued)

6 Staff Costs (continued)

| Staff costs for the above persons: | Year Ended 31 July 2010 £000 | Year Ended 31 July 2009 £000 |
|-------------------------------------|------------------------------------|------------------------------------|
| Wages and salaries | 17,514 | 16,557 |
| Social security costs | 1,277 | 1,229 |
| Other pension costs | 2,336 | 2,106 |
| Exceptional restructuring costs | - | - |
| Total | 21,127 | 19,892 |
| | | |
| Academic/teaching departments | 13,859 | 10,971 |
| Academic/teaching services | 756 | 2,373 |
| Administration and central services | 4,707 | 4,684 |
| Premises | 1,357 | 1,453 |
| Catering and residences | 448 | 411 |
| Sub-total | 21,127 | 19,892 |
| Exceptional restructuring costs | - | - |
| Total | 21,127 | 19,892 |

A three year pay agreement extending until 31 July 2010 was agreed with unions representing both academic and support staff. Under the terms of those agreements academic staff received an increase of 2.9% with effect from 1st August 2009 and 2.9% on 1st February 2010 while support staff received increases of 2% on 1st August 2009 and 2% on 1st February 2010. The Principal and all other senior post-holders received the same pay award as academic staff.

The number of staff, including senior post-holders and the Principal, who received emoluments in the following ranges was, on an annualised basis:

| | Year Ended 31 July 2010 | | Year Ended 31 July 2009 | |
|----------------------|----------------------------------|--------------------------|----------------------------------|--------------------------|
| | Number Senior Post-holders | Number Other Staff | Number Senior Post-holders | Number Other Staff |
| £50,001 to £60,000 | 2 | 9 | 5 | - |
| £60,001 to £70,000 | 1 | - | - | - |
| £70,001 to £80,000 | 2 | - | 2 | - |
| £80,001 to £90,000 | 1 | - | 1 | - |
| £90,001 to £100,000 | - | - | - | - |
| £100,001 to £110,000 | - | - | 1 | - |
| £110,001 to £120,000 | 1 | - | - | - |
| | 7 | 9 | 9 | - |

7 Senior Post-Holders' Emoluments

| | Year Ended 31 July 2010 | Year Ended 31 July 2009 |
|--|------------------------------------|------------------------------------|
| | Number | Number |
| The number of senior post-holders including the Principal was: | 7 — | 9 — |
| Senior post-holders' emoluments are made up as follows : | | |
| | £000 | £000 |
| Salaries | 524 | 508 |
| Pension contributions | 80 | 74 |
| | — | — |
| Total emoluments | 604 | 582 |
| | ===== | ===== |

The above emoluments include amounts payable to the Principal (who is the highest paid senior post-holder) of:

| | Year Ended 31 July 2010 | Year Ended 31 July 2009 |
|-----------------------|------------------------------------|------------------------------------|
| | £000 | £000 |
| Salary | 110 | 106 |
| | — | — |
| Pension contributions | 16 | 15 |
| | ===== | ===== |

The pension contributions in respect of the Principal and senior post-holders are in respect of employer's contributions to the Scottish Teachers' Superannuation Scheme or Local Government Superannuation Scheme, and are paid at the same rate as for other employees.

Other than as stated above, no member of staff received any payment from the institution other than the reimbursement of travel and subsistence expenses incurred in the course of their duties.

Notes to the Accounts (continued)

8 Other Operating Expenses

For 2009/10 the College has re-categorised certain other operating expenses to reflect the current organisational and accounting structure. Consequently, there is no equivalency in some figures in note 8 with the comparative values in 2009.

| | Year Ended 31 July 2010 £000 | Year Ended 31 July 2009 £000 |
|---|---|---|
| Academic/teaching departments | 1,422 | 1,459 |
| Academic/teaching services | 294 | 624 |
| Other support services | - | 113 |
| Administration and central services | 2,870 | 2,273 |
| Premises costs | 1,746 | 2,060 |
| Catering and residence operations | 399 | 393 |
| Childcare funds | 531 | 480 |
| Agency staff costs | 239 | 151 |
| Interest charged on provision for pension costs | 226 | 218 |
| | <hr/> | <hr/> |
| Total | 7,727 | 7,771 |
| | <hr/> <hr/> | <hr/> <hr/> |

Other operating expenses include:

| | | |
|---|-----|-----|
| Auditors' remuneration - external audit | 18 | 15 |
| - other services | 18 | 19 |
| - internal audit | 13 | 11 |
| Hire of other assets – operating leases | 153 | 122 |

Notes to the Accounts (continued)

9 Tangible Fixed Assets

| | Land and Buildings | | | |
|---------------------------------------|--------------------|--|-------------------|---------------|
| | Freehold £000 | Assets In Course of Construction £000 | Equipment £000 | Total £000 |
| Cost or valuation | | | | |
| At 1 August 2009 | 46,143 | 2,130 | 3,268 | 51,541 |
| Additions | 1,185 | 11,125 | 59 | 12,369 |
| Disposals | - | - | - | - |
| | ----- | ----- | ----- | ----- |
| At 31 July 2010 | 47,328 | 13,255 | 3,327 | 63,910 |
| | ----- | ----- | ----- | ----- |
| Depreciation | | | | |
| At 1 August 2009 | 21,819 | - | 3,087 | 24,906 |
| Charge for period | 1,800 | - | 65 | 1,865 |
| | ----- | ----- | ----- | ----- |
| Disposals | - | - | - | - |
| Impairment | - | - | - | - |
| | ----- | ----- | ----- | ----- |
| At 31 July 2010 | 23,619 | - | 3,152 | 26,771 |
| | ===== | ===== | ===== | ===== |
| Net book value at 31 July 2010 | 23,709 | 13,255 | 175 | 37,139 |
| | ===== | ===== | ===== | ===== |
| Net book value at 31 July 2009 | 24,324 | 2,130 | 181 | 26,635 |
| | ===== | ===== | ===== | ===== |
| Inherited | 8,269 | - | - | 8,269 |
| Financed by capital grant | 11,367 | 12,966 | 11 | 24,344 |
| Other | 4,073 | 289 | 164 | 4,526 |
| | ----- | ----- | ----- | ----- |
| | 23,709 | 13,255 | 175 | 37,139 |
| | ===== | ===== | ===== | ===== |

Freehold Land and buildings with a net book value of £15,853,000 have been financed by exchequer funds. These assets can only be sold in accordance with the terms of the Procedure Notes for the Disposal of Exchequer-Funded Assets and the Retention of Proceeds by FE Colleges.

Land and buildings inherited at nil cost were valued in 1994 at depreciated replacement cost by a firm of independent chartered surveyors. The valuation relating to assets retained at 31 July 2010 was £24,990,000 before impairment.

Notes to the Accounts (continued)

9 Tangible Fixed Assets (continued)

If Land and Buildings had not been revalued they would have been as follows:

| | 2010 £000 | 2009 £000 |
|--|----------------------------|----------------------------|
| Cost | 22,338 | 21,153 |
| Aggregate depreciation based upon cost | (6,898) | (5,851) |
| | <hr/> | <hr/> |
| Net book value | 15,440 | 15,302 |
| | <hr/> <hr/> | <hr/> <hr/> |

Assets in course of construction represent both professional fees and construction costs associated with the design and re-development of the Gardyne Campus.

Rationalisation of College estate

An impairment adjustment was made in 2008/09 to reflect an extension to the economic useful life of three sites and a reduction in land values. It is now planned to dispose of these three sites in 2011. No formal impairment review has been undertaken in 2009/10.

| 10 Debtors | 2010 £000 | 2009 £000 |
|------------------------------|----------------------------|----------------------------|
| Trade debtors | 192 | 381 |
| European funding | 1,414 | 705 |
| Prepayments & accrued income | 2,869 | 249 |
| | <hr/> | <hr/> |
| Total | 4,475 | 1,335 |
| | <hr/> <hr/> | <hr/> <hr/> |

Debtors includes £2,546,000 (2009: £62,000) due from the Funding Council.

11 Creditors: amounts falling due within one year

| | 2010 £000 | 2009 £000 |
|--|----------------------------|----------------------------|
| Deferred income and payments received in advance | 3,303 | 1,578 |
| Trade creditors | 3,618 | 1,007 |
| Other creditors | 74 | 280 |
| Other taxation and social security | 475 | 441 |
| Accruals | 199 | 307 |
| Bursaries and access funds for future disbursement | 41 | 41 |
| | <hr/> | <hr/> |
| | 7,710 | 3,654 |
| | <hr/> <hr/> | <hr/> <hr/> |

Creditors includes £3,107,000 (2009: £1,480,000) relating to Funding Council grants.

Notes to the Accounts (continued)

12 Provisions for Liabilities and Charges

| | Early retirement Pension costs £000 |
|---------------------------|---|
| Balance b/fwd | 4,522 |
| Expenditure in the period | (315) |
| Interest charged | 226 |
| | <hr/> |
| Balance c/fwd | 4,433 |
| | <hr/> <hr/> |

A valuation of the existing pension provision was carried out by Barnett Waddingham, an independent firm of actuaries at 31 July 2009. Interest is being charged at 5% pa. There were no material adjustments required arising from changes to pensions payable during the period.

13 Deferred Capital Grants

| | SFC £000 | Other Grants £000 | Total £000 |
|--|-------------|----------------------|---------------|
| At 31 July 2009 | | | |
| Land and buildings | 8,868 | 2,138 | 11,006 |
| Equipment | 17 | - | 17 |
| | <hr/> | <hr/> | <hr/> |
| | 8,885 | 2,138 | 11,023 |
| Cash receivable | | | |
| Land and buildings | 12,241 | 75 | 12,316 |
| Equipment | - | - | |
| Released to income and expenditure account | | | |
| Land and buildings | (592) | (158) | (750) |
| Equipment | (6) | - | (6) |
| At 31 July 2010 | | | |
| Land and buildings | 20,517 | 2,055 | 22,572 |
| Equipment | 11 | - | 11 |
| | <hr/> | <hr/> | <hr/> |
| | 20,528 | 2,055 | 22,583 |
| | <hr/> <hr/> | <hr/> <hr/> | <hr/> <hr/> |

14 Revaluation Reserve

| | 2010 £000 | 2009 £000 |
|--|--------------|--------------|
| Opening balance | 9,025 | 10,327 |
| Transfer to general reserve in respect of depreciation on revalued assets | (753) | (752) |
| Transfer to general reserve in respect of impairment | - | (550) |
| | <hr/> | <hr/> |
| Balance c/fwd | 8,272 | 9,025 |
| | <hr/> <hr/> | <hr/> <hr/> |

Notes to the Accounts (continued)

15 Movement on General Reserves

| | 2010 £000 | 2009 £000 |
|--|--------------|--------------|
| Income and Expenditure Account Reserve | | |
| Opening balance | 7,891 | 7,397 |
| Surplus/(Deficit) on continuing operations after depreciation of assets and taxation | 412 | (258) |
| Impairment adjustment | - | (550) |
| Transfer from revaluation reserve | 753 | 1,302 |
| | <hr/> | <hr/> |
| Balance c/fwd | 9,056 | 7,891 |
| | <hr/> <hr/> | <hr/> <hr/> |

16 Reconciliation of Operating (Deficit)/Surplus to Net Cash Inflow/(Outflow) from Operating Activities

| | Year Ended 31 July 2010 £000 | Year Ended 31 July 2009 £000 |
|--|------------------------------------|------------------------------------|
| Surplus/(Deficit) on continuing operations after depreciation of fixed assets at valuation and tax | 412 | (258) |
| Depreciation (note 9) | 1,865 | 1,817 |
| Deferred capital grants released to income (note 1 & 3) | (750) | (688) |
| (Increase)/decrease in stocks | 13 | 12 |
| (Increase)/decrease in debtors | (3,106) | (154) |
| Increase/(decrease) in creditors | 4,050 | (1,847) |
| Increase/(decrease) in provisions | (89) | (88) |
| Interest receivable (note 5) | (137) | (297) |
| | <hr/> | <hr/> |
| Net cash inflow / (outflow) from operating activities | 2,258 | (1,503) |
| | <hr/> <hr/> | <hr/> <hr/> |

17 Returns on Investments and Servicing of Finance

| | Year Ended 31 July 2010 £000 | Year Ended 31 July 2009 £000 |
|---|------------------------------------|------------------------------------|
| Interest received | 103 | 337 |
| | <hr/> | <hr/> |
| Net cash inflow from returns on investments and servicing of finance | 103 | 337 |
| | <hr/> <hr/> | <hr/> <hr/> |

Notes to the Accounts (continued)

18 Capital Expenditure and Financial Investment

| | Year Ended 31 July 2010 £000 | Year Ended 31 July 2009 £000 |
|--|------------------------------------|------------------------------------|
| Purchase of tangible fixed assets | (12,369) | (1,659) |
| Sale of tangible fixed assets | - | - |
| Deferred capital grants received | 12,316 | 2,823 |
| | <hr/> | <hr/> |
| Net cash (outflow)/inflow from capital expenditure and financial investment | (53) | 1,164 |
| | <hr/> <hr/> | <hr/> <hr/> |

19 Analysis of Changes in Net Funds

| | At 31 July 2009 £000 | Cashflow £000 | Other Changes £000 | At 31 July 2010 £000 |
|--------------------------|----------------------------|------------------|--------------------------|----------------------------|
| Cash at bank and in hand | 8,122 | 2,308 | - | 10,430 |
| | <hr/> | <hr/> | <hr/> | <hr/> |
| Total | 8,122 | 2,308 | - | 10,430 |
| | <hr/> <hr/> | <hr/> <hr/> | <hr/> <hr/> | <hr/> <hr/> |

20 Major Non-Cash Transactions

During the year the institution made a provision of £226,000 (2009: £230,000) for future pension costs.

21 Pension and Similar Obligations

The College's employees belong to two principal pension schemes; the Scottish Teachers' Superannuation Scheme (STSS) and the Local Government Superannuation Scheme (LGSS).

The total pension cost for the period was £2,336,000 (2009: £2,106,000).

Total pension cost for the year

| | Year Ended 31 July 2010 £000 | Year Ended 31 July 2009 £000 |
|---------------------------|------------------------------------|------------------------------------|
| STSS : contributions paid | 1,440 | 1,265 |
| LGSS : contributions paid | 896 | 841 |
| | <hr/> | <hr/> |
| | 2,336 | 2,106 |
| | <hr/> <hr/> | <hr/> <hr/> |

Notes to the Accounts (continued)

21 Pension and Similar Obligations (continued)**Scottish Teachers' Superannuation Scheme**

The STSS scheme is an unfunded defined benefit scheme. Contributions on a pay as you go basis are credited to the Exchequer under arrangements governed by the Superannuation Act 1972. A notional asset value is ascribed to the scheme for the purposes of determining contribution rates.

Under the definitions set out in Financial Reporting Standard 17 : Retirement Benefits, the STSS is a multi-employer pension scheme. The College is unable to identify its share of the underlying assets and liabilities of the scheme. Accordingly the College has accounted for its contributions as if it were a defined contribution scheme.

The employer contribution has remained at 14.9% since 1 April 2010.

Local Government Superannuation Scheme

The LGSS is a funded defined benefit scheme, with the assets held in separate trustee administered funds.

The assumptions and other data that have the most significant effect on the determination of contribution levels are as follows:

| | |
|--|---------------|
| Latest actuarial valuation | 31 March 2008 |
| Actuarial method | Project Unit |
| Investment returns per annum | |
| Equities | 7.8% |
| Gilts | 4.6% |
| Bonds & Property | 5.9% |
| Discount Rate | 7.1% |
| Pension increases per annum | 3.7% |
| Salary increases per annum | 5.2% |
| Actuarial value of assets at 31 March 2008 | £1,558m |
| Actuarial value as a percentage of accrued liabilities | 97.6% |
| Market value of net assets at 31 March 2008 | £1,550m |

As a result of the fund valuation at 31 March 2008 the employer contribution was reduced from 18.9% to 18.5% on 1 April 2009. This rate has been fixed until 31 March 2012.

Under the definitions set out in Financial Reporting Standard 17 : Retirement Benefits, the LGSS is a multi-employer pension scheme. The scheme actuaries are unable to identify the College's share of its underlying assets other than on a pro-rata basis based upon liabilities. Consequently, the College has accounted for its contributions as if it were a defined contribution scheme and taken advantage of the reduced disclosure requirements in accordance with the exemptions afforded by FRS17.

Notes to the Accounts (continued)

22 Capital Commitments

| | 2010 £000 | 2009 £000 |
|--|----------------------------|----------------------------|
| Commitments contracted for at 31 July | 25,845 | 1,532 |
| Commitments entered into but not yet contracted for at 31 July | <u>4,820</u> | <u>38,748</u> |

Committed expenditure includes £27,708,000 for the development of Gardyne Campus currently underway and due to be expended within the next twelve months.

23 Financial Commitments

At 31 July 2010 the College had annual commitments under non-cancellable operating leases as follows:

| | 2010 £000 | 2009 £000 |
|---|----------------------------|----------------------------|
| Land and buildings | | |
| Expiring within one year | 7 | 7 |
| Expiring between two and five years inclusive | 43 | 59 |
| Expiring in over five years | - | - |
| | <u>50</u> | <u>66</u> |
| Others | | |
| Expiring within one year | 2 | 2 |
| Expiring between two and five years inclusive | 88 | 60 |
| Expiring in over five years | - | - |
| | <u>90</u> | <u>62</u> |

24 Post Balance Sheet Events

No Post Balance Sheet Events have had a material effect on the Annual Accounts. A commentary is provided on page 6.

25 Contingent Liability

There were no contingent liabilities at 31 July 2010.

26 Related Party Transactions

The Board of Management of Dundee College is a body incorporated under the Further and Higher Education (Scotland) Act 1992 sponsored by the Scottish Funding Council (SFC), who in turn are sponsored by the Scottish Executive Enterprise, Transport and Lifelong Learning Department (SEETLLD).

Notes to the Accounts (continued)

26 Related Party Transactions (continued)

SEETLLD is regarded as a related party. During the period the College had various material transactions with other entities for which SEETLLD is regarded as the sponsor Department, viz; Students Awards Agency for Scotland and Scottish Enterprise Tayside.

In addition Dundee College has had a number of material transactions with other Government Departments and other central government bodies.

The College had transactions during the year or worked in partnership with the following publicly funded or representative bodies in which members of the Board of Management hold or held official positions.

| <u>Member</u> | <u>Position</u> | <u>Organisation</u> |
|----------------|--------------------------------------|------------------------------|
| Ralph Harrison | Workforce Development Manager | Scottish Enterprise Tayside |
| Stewart Hunter | Vice Convenor of Education Committee | Dundee City Council |
| Mike Swanston | Emeritus Professor of Psychology | University of Abertay Dundee |

Due to the nature of the College's operations and the composition of the Board of Management (being drawn from local public and private sector organisations), it is inevitable that transactions will take place with organisations in which a member of the College's Board of Management or key Managers of the College may have an interest. All transactions involving organisations in which a member of the Board of Management or a key Manager of the College may have a material interest are conducted at arm's length in accordance with normal project and procurement procedures, and subject to the College's Conflict of Interest procedures.

With the listed exceptions below, there were no transactions during the year ended 31 July 2010 with non-public bodies in which any member of the Board of Management or key Manager of the College has an interest and which in aggregate exceeded £5,000.

| | |
|----------------------------|--|
| Exception: | DP&L Travel Ltd |
| Volume of Activity: | £105,000 |
| Nature: | Business travel agents |
| Exception: | DP&L Group Ltd t/a Allison-Gray |
| Volume of Activity: | £23,000 |
| Nature: | Safety wear products and industrial supplies |
| Exception: | RC Stiven & Co |
| Volume of Activity: | £3,000 |
| Nature: | Oil and paint merchants |
| Exception: | Vision Sound & Light Ltd |
| Volume of Activity: | £65,000 |
| Nature: | Audio Visual Communications |

Retired Board Member Alasdair D Chalmers held a beneficial interest in the issued share capital of Cortachy Holdings Ltd, the ultimate holding company of DP&L Group Ltd., DP&L Travel Ltd. and RC Stiven & Co.

Board Member Gary Langlands is Managing Director of Vision Sound & Light Ltd.

Notes to the Accounts (continued)

27 Bursaries and other student support funds

| | Year ended 31 July 2010 | | | | | Year ended |
|--|-------------------------|---------------|---------------|----------|-----------|---------------|
| | FE | FE | EMA's | Other | Total | 31 July 2009 |
| | Bursary | Discretionary | | | | Total |
| | £000 | £000 | £000 | £000 | £000 | £000 |
| Balance b/fwd | 34 | 7 | (62) | - | (21) | 102 |
| Allocation received in year | 3,420 | 297 | 485 | 283 | 4,485 | 3,825 |
| Expenditure | (3,383) | (262) | (444) | (275) | (4,364) | (3,969) |
| Repaid to Funding Council as clawback | - | - | - | - | - | (66) |
| College contribution to funds | - | - | - | - | - | 57 |
| Virements | (38) | (42) | - | - | (80) | 30 |
| Balance c/fwd | <u>33</u> | <u>-</u> | <u>(21)</u> | <u>8</u> | <u>20</u> | <u>(21)</u> |
| Represented by : Repayable to Funding Council as clawback | 33 | - | (21) | 8 | 20 | (21) |
| Retained by College for students | | | | | | |

Grants and bursary funds received from both Funding Council and the Students Award Agency for Scotland are available solely for students; the College acts only as paying agent. The funds and related disbursements are therefore excluded from the Income and Expenditure Account.

Notes to the Accounts (continued)

28 FE Childcare Funds

| | Year ended 31 July 2010 Total £000 | Year ended 31 July 2009 Total £000 |
|--|---|---|
| Balance b/fwd | - | - |
| Allocation received in year | 531 | 480 |
| Expenditure | (611) | (450) |
| Repaid to Funding Council as clawback | - | - |
| College contribution to funds | - | - |
| Virements | 80 | (30) |
| | <hr/> | <hr/> |
| Balance c/fwd | - | - |
| | <hr/> <hr/> | <hr/> <hr/> |
| Represented by: | | |
| Repayable to Funding Council as clawback | - | - |
| Retained by College for students | - | - |

In accordance with Accounts direction for 2009-10 issued by the Funding Council, Childcare Funds have been included in the Income and Expenditure Account.